

Insights on Cities and Covid-19

04 June 2020, 9:30 - 10:30 CEST







Transformation - Urban Opportunities - Climate Change (TUrbOCliC)

Cross-sectoral group of the TUEWAS and SNGA network of GIZ

- Welcome and Moderation Mr. Hamidul Chowdhury, Senior Advisor -Climate Resilient Inclusive Smart Cities Bangladesh and Joint Speaker of TUrbOCliC
- Reflections on Covid-19 response and activities from G430 Cities Katrin Eisenbeiss, Advisor Sector Project Integrated implementation of the 2030 Agenda in cities and city regions and Felix Döhler, Advisor Sector Project urbanisation, municipal and urban development
- Brilliance in Resilience (Re)designing projects in the context of the Covid-19 pandemic with a governance and conflict lens – Moritz Mang, Advisor Smart Cities & Digital Governance / Competence Center Democracy, Policy Dialogue & Urban Development
- Interactive discussion with audience

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Reflections on Covid19 response and activities from G430 Cities

Felix Döhler, Advisor Sector Project Urbanisation Katrin Eisenbeiss, Advisor Sector Project CityRegions2030

Cities & Covid 19 – BMZ response

BMZ Support Package 22 April 2020

Total volume: 4 billion EUR (to date only partly funded)

Focus on 7 issues with DDG-level focal points:

- 1. Health and pandemic control
- 2. Food security and basic food services to prevent famines
- 3. Stabilisation of fragile regions affected by displacement
- 4. Social protection and securing jobs in global supply chains
- 5. Additional economic support for enterprises in key industries such as textiles and tourism
- 6. Government liquidity
- 7. International cooperation
- → Role of urban perspective / technical cooperation?
- Further GIZ-BMZ exchanges on digitalisation and green recovery



Emergency COVID-19 Support Programme

We will either beat COVID-19 worldwide or not at all







Cities & Covid 19 – GIZ response

GIZ response – enterprise level

- Company-wide Corona Task Force (lead: P&D Dept.)
- Response paper lists potential action by GIZ
- Focal points for seven focal issues of BMZ programme
- Company-wide task force "Green Recovery": ensure sustainability focus of recovery programmes
- → key role of cities in ensuring green recovery acknowledged

Conceptual and policy advisory work in the urban field

- Discussion papers (city resilience, urban infrastructure & external shocks, urban climate finance and Covid19)
- Revisiting initiatives and programmes in light of Covid19 (e.g. Cities Alliance, City climate finance)
- Short term responses in bilateral projects (looking for your examples!)



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Example: Covid19 response from Ecuador's 'Guardians of the Hills'

Original background of activities:

- CitiesChallenge2030 by Sector Program CityRegions2030
- Model Measure 'Guardians of the Hills' in San Pablo community, city of Portoviejo
- Key challenges of San Pablo:
 - 1. Settlements in hillside with seasonal landslides
 - 2. High crime rates and violence against women

New response to Covid19 crisis:

- San Pablo / Portoviejo one of the cities with the highest infection cases and death rates
- Difficulties of municipalities to access and coordinate their actions in communities

Medium-term: composition of a team of experts for support of municipalities

Long-term: knowledge management support → toolbox development on crisis response solutions for municipal action

Community-based and gender-sensitive design and construction of **nature-based climate adaptation measures**

Participatory design and implementation of a communitarian **early-warning system**



Ad-hoc: development of **community-based Covid19 alert system**

- Platform at municipal level, linked to national platform
- Decentralized health points in communities

Ad-hoc: **humanitarian assistance** (medicine, food and sanitation packages, etc.) & **information material** on Covid19









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(Re)designing projects in the context of the Covid-19 pandemic with a governance and conflict lens

Moritz Mang | Competence Centre Democracy, Policy Dialogue & Urban Development



Agenda

- 1. Guiding principles and recommendations
- 2. Interventions in the field of Democracy, Policy Dialogue and Urban Development



Guiding principles

- 1. Take the new context as a starting point
- Leave no one behind
- 3. Be gender-sensitive and -transformative
- 4. Protect and support democracy
- 5. Support Business Continuity
- 6. Strengthen governance structures

1. Take the new context as a starting point!

Hypothesis: The pandemic and its response has far reaching effects on the economy, social cohesion, the human rights situation, existing conflict lines and the security situation.

Recommendations:

Containment measures will only make sense if they are effective and appropriate to the situation. Hence, governments need to be advised in how to adapt the responses to their specific situation.

Socio-cultural, historical, political, economic, security-related, spatial (urban vs rural vs camp) and psychosocial aspects need to be considered when designing and implementing context-specific response measures. Potential unintended negative impacts should be assessed and mitigated.

The integrated Peace and Conflict Analysis (iPCA) is a helpful tool to evaluate the project strategy and activities and ensure conflict and context-sensitivity. "Do no harm"-checks should be applied for short and long-term measures. Consider how to "do some good" by contributing to peace, social cohesion, security and human rights.



2. Leave no one behind!

Hypothesis: The pandemic and its response increase the risk of people to get left behind with a profound negative impact on vulnerable groups.

Recommendations:

The needs of vulnerable people, communities and countries vary depending on several socioeconomic factors including health, education, and location (urban versus rural). Including the needs of vulnerable groups (e.g. children, youth, elderly, people with disabilities, displaced persons, ethnic minorities) in planning and implementation is essential.

Target groups can be both (potential) victims of the pandemic and essential actors in Covid-19 preparedness and response.



3. Be gender-sensitive and -transformative!

Hypothesis: Response measures deepen pre-existing gender inequalities.

Recommendations:

Collection of data disaggregated by gender is essential for analyses of gender dimensions at meta-, macro-, meso-, micro-level and for planning and monitoring response measures.

Gender expertise and women need to be included in decision-making processes for planning and implementing measures. This requires cooperation with women's rights, LGBTI* organisations and civil society, and dialogue with partners on gender-responsive approaches.

Gender budgeting needs to be mainstreamed in every Covid-19 response to address the gender impacts.



4. Protect and support democracy!

Hypothesis: Response measures infringe on collective and individual rights and increase autocratic tendencies.

Recommendations:

Unproportionate and long-lasting restrictions of fundamental rights can be used as an excuse by governments with autocratic tendencies to increase its control and consolidate its power.

Political and social participation - despite a lockdown situation - are necessary to develop adequate and appropriate measures and timelines to increase acceptance and effectiveness of measures.

Democracy, its institutions (e.g. parliament and courts) and its players (e.g. civil society and media) need to be protected and involved in developing response measures to avoid civil backlash and to ensure that restrictions will be removed again after the crisis (guiding principle of proportionality needs to be followed).

5. Support Business Continuity!

Hypothesis: The pandemic challenges governments to continue performing core functions while adapting priorities to respond.

Recommendations:

Besides the need to respond to the pandemic, state actors (executive, legislative and judiciary) need strategies and the right technical infrastructure to ensure business continuity, to adapt priorities and reallocate resources.

As funds are being redirected, essential government functions need cash to remain operational.

Local governments, particularly in hard-hit urban areas, need to be strengthened in their coordination and implementation role during the pandemic as they provide basic services (water, waste, health, security etc.) and are responsible for awareness-raising and community engagement.

If the state cannot fulfil its core functions, non-state actors can temporarily support basic service delivery.



6. Strengthen governance structures!

Hypothesis: The pandemic amplifies weaknesses of governance structures on all levels and limits their capacities.

Recommendations:

Response measures must be addressed by all sectors and levels of government. Governments need to establish core coordination functions and facilitate internally open and result-oriented communication and feedback channels.

State and non-state actors need to form an alliance through constructive engagement and exchange in order to develop and deliver working solutions for the citizens.

Review (ideally jointly with stakeholders) the project steering and actors' landscape in order to respond to changed demands and to manage various interests.

Guiding principles

- 7. Consider effects on budget
- 8. Avoid corruption and misuse of funds
- 9. Pay attention to communication
- 10. Use digital solutions with consideration
- 11. Act short-term think long -term
- 12. Stay well and take care

7. Consider effects on budget!

Hypothesis: The pandemic triggers the need for additional expenditures, while facing economic downturn and falling revenues, increasing the risk of liquidity shortage, insolvency and debt distress.

Recommendations:

Grants, loans, investments and debt relief help governments to remain solvent.

Financial donor support and simplified administrative procedures to maintain business continuity increase the risk of bad spending decisions and corruption. Re-prioritisation of budgets should be transparent and inclusive.

While the pandemic causes unforeseeable health risks to people, response measures threaten their livelihoods, thus impacting the ability to fulfil their basic needs. Therefore, costs and benefits of response measures need to be balanced carefully.

8. Avoid corruption and misuse of funds!

Hypothesis: Response measures will lead to an increase of corruption and misuse of funds.

Recommendations:

Developing adaptive measures in cooperation with control institutions and including feedback mechanisms can prevent long-term weakening of supervisory and control bodies. Due to a required short-term increase in risk tolerance, e.g. for public procurement, the importance of ex-post audits increases.

Corruption in the health sector has a direct negative impact on the spread of the virus and the access to medical treatment, especially for the most vulnerable groups. Therefore, internal and external integrity management systems in the health sector should be strengthened.



9. Pay attention to communication!

Hypothesis: In times of the pandemic, the need and relevance of communication increase. Recommendations:

The pandemic often means uncertainty and anxiety for people. While traditional communication channels with government are disrupted, citizens need to know who is affected, in how far, and how long. Government needs to inform citizens regularly and transparently on the health situation, food security, social transfers, security and economic stabilisation measures etc.

Transparency and good communication skills to strengthen public institutions as "honest brokers" can help reducing rumours, fake news, conspiracy theories and hate speech by providing details of the pandemic and explaining the measures.

Due to past experiences, especially in conflict contexts, the militarisation of language can lead to stress and tensions and thus to the rejection of measures. Use of sensitive and demilitarising language is crucial in order to avoid supporting these narratives.



10. Use digital solutions with consideration!

Hypothesis: During the pandemic, both the potentials and risks of digital solutions increase.

Recommendations:

Digital government can simplify internal administration and improve contact to citizens if needs of all citizens are considered (incl. poor, illiterate, elderly, people with disabilities, ethnic minorities).

The collection and usage of data (incl. browser tracking, video surveillance and dedicated mobile apps) to monitor the pandemic and its response must be adequate and appropriate, time-bound and according to data protection guidelines.

Digital solutions should be based on available digital infrastructure and consider location-related parameters like population density, average income, or ethnicity).

11. Act short-term – think long -term!

Hypothesis: The pandemic provides new opportunities for long-term development. Recommendations:

The Humanitarian-Development-Peace Nexus can improve efficiency and effectiveness of projects by using the comparative advantages of the actors involved. Results can be improved by ensuring connectedness and coherence between short-term (humanitarian), mid-term (transitional development assistance) and longer-term (development and peace building) actions.

Long- term resilience against future disasters can be achieved by implementing an interconnected and inclusive response strategy. Risk awareness and preparedness must be implemented through risk informed development approaches throughout all sectors of government.

12. Stay well and take care!

Hypothesis: The pandemic exacerbates psychosocial stress factors for beneficiaries, partner staff and GIZ staff.

Recommendations:

Existing and new stress factors (e.g. uncertainty, fear of loss, reduced income, lack of basic needs, growing (gender-based) violence) affect beneficiaries, partners and staff during the Covid-19 crisis. As mental health & psychosocial well-being are closely linked to the success of development cooperation measures, self & staff care measures and considering psychosocial aspects during planning, implementation and monitoring is essential.

Links to TOPICs

Agenda 2030

Anti-Corruption and Integrity

Decentralisation and Local Governance

Digital Governance and Society

Forced displacement and migration

Gender Equality

Human Rights

Peace and social cohesion

Political and social participation

Prevention and management of acute crises

and disasters

Public Administration

Public Finances

Resource Governance

Rule of Law

Security

<u>Urbanisation</u>

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Challenges in partner countries, cities and municipalities

- Lack of horizontal and vertical cooperation
- Lack of capacities to inform, communicate and coordinate
- Lack of capacities to collect and leverage data
- Lack of digital literacy and ICT infrastructure
- Weak capacities/role in the promotion of a (green) economic recovery
- Limited adaptive and innovation capacity



General Considerations

- Strengthen Crisis Management
- Support & leverage existing and local structures
- Prevent an *Infodemic* Fake News and false information
- Short-term response might yield long-term benefits
- LNOB: Pay particular attention to marginalized, vulnerable groups & informal settlements
 - Increase access to information and education
 - Provide access to livelihoods and services (emergency and transitional shelter)
 - Use the potential of the informal and formal sector for a green economic recovery.



4C30 Response Paper

- Democracy and Decentralisation
- Urban Development
- Digital Governance

Digital Governance								
Key Areas for Intervention	Immediate Response measures	Mid-term to long-term approaches						
Digital Government								
	Development and implementation of internal fast-track adaptation plans for digitalising core basic services during pandemic Promotion of cooperation between state, civil society and private sector for the development of joint solutions (e.g. africaysvirus backathon).	 User-centred, inclusive design approaches to strengthen digital provision of public services (eServices); Development of suitable and user-friendly ePayment solutions in public institutions 						

Urban Development Key Areas for Intervention Immediate Response measures Mid-term to long-term approaches Local Economic Development Spatial and urban planning can play an important role in Organise and support small-scale producers, esp. women, in producing locally adapted hy-SME promotion for decentralized economic development. giene articles such as soap, disinfectant, pro-Innovative ideas (digitization) can be supported to compensate for the economic consequences of the corona critective gear sis and lead to long-term sustainable development. Analyse and support existing local value chains in order to avoid their breaking and the Advising on national policies and financial transfer mechalose of income sources for disadvantaged nisms for employment-enhancing infrastructure develop-Democracy and Decentralisation ent in cities that stimulates the local / regional economy, particular green recovery, slum upgrading Key Areas for Intervention Immediate Response measures Mid-term to long-term approaches . Transparent, open and discrimination free consul-Promote value-based social discourses and political

Political and Social Participation

- tation as well as risk and crisis communication to involve and protect the population including vulnerable groups. This helps also to include and cooperate with multiplicators.
- · If feasible, support local governments and local civil society to join forces in implementing consultation and communication
- Resort to already existing local dialogue and consultation mechanisms to discuss appropriate and locally feasible responses to the crisis
- Information material/videos by local governments on available (social) services during the crisis

· Civil society can assist and support governments

Support for civil society organisations to provide

interventions. Vetting proposed measures can in-

crease the trust in government and adherence to

- Support to Civil Society:
 - Freedom of opinion
 - Human rights

- educational formats for young people to deal with the political, economic and social consequences of the crisis.
- Support of constructive dialogues between public authorities and representatives of NGOs on the implications of restricting civil liberties in the context of the Covid-19 crisis
- Analyse and discuss the political, social and economic implications of the crisis on vulnerable groups and support the establishment of a dialogue on possible solutions
- When feasible, support the integration of digital participation approaches in mid- and long-term participation strategies and mechanisms
- It will be important to monitor and deliberate when which restrictions on civil liberties and human rights will be stopped. It's crucial that restrictions on freedoms and rights are only temporarily and the crisis is not used to increase autocratic tendencies. Civil Soci-

ograding of urban water infrastructure to reach neglected mmunities/neighbourhoods in order to scale up WASH d other hygiene interventions

grade/refurbish green public spaces for local recreation d domestic tourism

ipport national level administration to plan critical infraucture (mobile and real estate) based on a city network es on increasing intra- and inter-organisafor public institutions (digital cooperation)

easures in support of information and educational campaigns (j.g. in cooperation ademy (DWA or local radio stations). aimed at people, who are exposed to ccess to information. These should barrieringuage-specific and non-discriminatory

term measures to promote the non-dis-

these measures.

4C30 Response Paper

Democracy and Decentralisation

- Political and Social Participation
- Support to Civil Society:
- Support to Journalism
- Support for participatory plan
- Municipal finances
- Democratic procedures: Elections

Urban Development

- Local Economic Development
- Urban Infrastructure
- Informal Settlements
- Urban Resilience
- Urban Planning
- Urban Mobility



Digital Government

- Immediate Response Measures
 - fast-track adaptation plans for digitalizing core basic services during pandemic
 - Promotion of cooperation between state, civil society and private sector for the development of joint solutions (e.g. africavsvirus hackathon)
- Mid- and long-term approaches
 - User-centered, inclusive design approaches to strengthen digital provision eServices
 - Development of suitable and user-friendly ePayment solutions in public institutions
 - Advisory services on increasing intra- and inter-organizational efficiency for public institutions (digital co-operation)



eParticipation & Communication

- Immediate response Measures
 - transparent communication (e.g. publicly declare exercise of emergency powers)
 - design and implementation of non-discriminatory crisis communication including
 - Support CSOs connectivity to continue their work
- Mid- and long-term approaches
 - Inclusive and non-discriminatory communication & educational
 - access to information and digital technologies
 - Strengthen freedom of expression and fact-based (digital) reporting
 - Strengthen digital outreach, advocacy, communication;
 - Prevent internet shutdowns, social media censorship



Data Governance

- Immediate Response Measures
 - Collection & analysis of available data e.g. for context, target groups & risk analysis
 - Processing and visualization of complex data for (possibly non-expert) decisionmakers
 - Advising partners on management and protection of sensitive (health) data,
- Mid- and long-term approaches
 - Establishment of integrated database systems in public institutions / municipalities
 - Open data policies and guidelines for municipalities and other public institutions
 - Improved data on vulnerable groups and channels to reach them in case of emergency



You might also be interested to follow up on the results recent hackathons to innovative digital solutions to fight the pandemic:

- Africavsvirus
- <u>SmartDevelopment</u> Hackathon (organised by BMZ & EU Commission)





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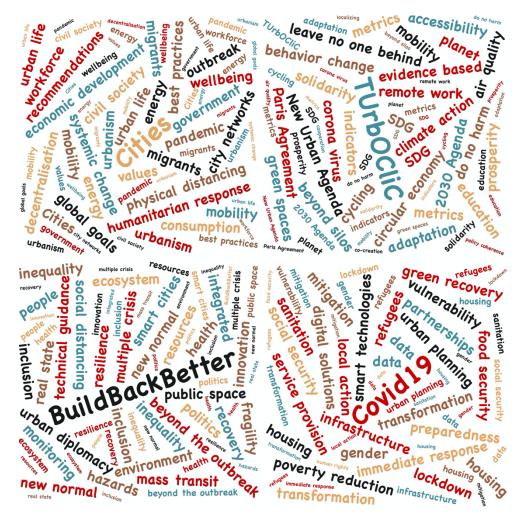
Covid-19 and Cities – Information and tools to build back better

- Main goals: promote knowledge & experience sharing and peer-learning on the topic of Covid19 and cities among internal and external stakeholders as well as to collect/analyze ICT/digital tools that will support cities build back better.
- This study will build upon the working group's 2019 work on "compilation and analysis of digital tools for climate-resilient and low-carbon urban development" (co-financed by TUEWAS and SNGA networks).
- The idea: examine the existing ICT/ digital tools and their relevance to a man-made pandemic and include additional tools that have been developed after the completion of the study. Relevance of the tools to the Green Economy framework will also be examined.
- The initiative will expand the working group's core activities on knowledge management & networking, happening via bilateral exchanges, provision of information through different channels and the long-standing webinar series. The working group's existing inventory on issues of "Cities and Covid19" with several publications, news and events from relevant external organizations will also be enriched.
- Main beneficiaries are GIZ urban projects (staff, partners, collaborators) in the Asian region, and ideally beyond that (other urban projects worldwide). Exchange with other urban networks will be fostered.

Innovation Fund Application from TUrbOCliC

Voting via <u>TUEWAS IDA</u>

Study to be jointly financed by SNGA and TUEWAS



Vote for TUrboCliC

Transformation – Urban Opportunies – Climate Change

Join us in fostering knowledge/experience sharing and promoting peer-learning as well as collecting and analysing ICT/digital tools that support cities build back better.

Covid19 and Cities – Information and tools to build back better

Webinars and interviews

Tools collection and analysis

Survey for GIZ staff and partners

Recommendations and best practices

What are main relevant topics for the projects?

What information and tools do projects (staff, local and national partners) need?

What are sucessful experiences from partner cities? Have they used ICT/digital tools?

What partnerships should be fostered?

Feel free to
approach us with
your ideas and
insight

Covid19 and Cities – Information and tools to build back better Inventory

Organization -1	Tonic	Type	Summary / Short Info	Contact Person	Relevance	Comment
Asia Pacific Center for	Incremental Community-	уре	Many nations across the Asia-Pacific have implemented guidelines	Contact Person	Kelevalite	Comment
Security Studies	Based Exit Strategies for		for social distancing and introduced lockdowns to control COVID-			
Security Studies	Initiating and Removing		19. However, now many leaders face the question of how they will be			
	COVID-19 Lockdowns		able to relieve their communities of the protective constraints in			
	COVID-19 LOCKGOWIIS		place. Who decides when safe is 'safe enough', or what level of			
			residual risk is acceptable? Getting this wrong is something no leader			
			can afford. By applying a community-based incremental approach to			
			the easing of lockdowns, tailored to demographic and social			
Bartlett Development	Post COVID-19 Urban	Blog and webinar	COVID-19 is a massive game changer in all spheres of life: Are we			5 Webinars so far, youtube link:
Planning Unit	Futures	series	ready to imagine a better post COVID world? The Post COVID-19			https://www.youtube.com/channel/UCjrcg3PmnbdyT5s
riailing Offic	rutures	361163	Urban Futures series features written blogs, webinar events and			ujyY5pg
			video outputs reflecting on the impact of COVID-19 on cities.			all 13 pg
BMZ	#SmartDevelopmentHack	Competition	With #SmartDevelopmentHack the German Ministry for Economic			https://toolkit-
BIVIZ	#SMartDevelopmentHack	Competition	Cooperation and Development (BMZ) is calling for innovative digital			digitalisierung.de/en/smartdevelopmenthack/winners/;
			solutions to tackle the challenges caused by the coronavirus			all digital solutions here:
			outbreak in low- and middle-income countries. Under the patronage			https://smartdevelopmenthack.hype.de/
						https://smartdevelopmentnack.nype.de/
			of the BMZ together with "Team Europe" partners from the EU			
			Commission, other EU member states, tech-companies and civil			
			society, we are launching the global hackathon			
			#SmartDevelopmentHack as part of the upcoming German Council			
BMZ	Emergency Covid19 Support	Document	Areas of support from BMZ:			nttp://www.bmz.de/en/issues/corona/index.html
	Programme		Health and pandemic control			
			2. Nutrition, ensuring basic supplies to prevent starvation,			
			maintaining food production			
			3. Stabilization of refugee and crisis regions			
			4. Social security, job security in global supply chains			
			5. Securing companies in key sectors such as textiles and tourism			
			6. Liquidity of states			
			7 International cooperation			
C40	Cities and Coronavirus	Website	As cities around the world respond to COVID-19, we are listening to			Sub-topics Sub-topics
			the support needs and requests emerging from our network. Over			Cities' Coronavirus Emergency Response
			the coming days and weeks, our synthesis of learning and best			Coronavirus and Climate
			practice emerging from knowledge-sharing across the C40			
			community and beyond will be posted in Spotlight On: Cities and			
C40	Spotlight On: Cities and	Website	We are also curating third-party journalism, webinars, city COVID-19			
	COVID-19		initiative trackers, and peer-to-peer support offerings which may be			
			useful for cities. For C40 member cities, additional support is			
			available from C40 networks regardless of which networks your city			
			is part of Read Our support to cities on COVID-19, below to learn			
Center for Liveable	Beyond Good Healthcare:	Online event	A healthy city involves more than good healthcare delivery. Studies			
Cities - Singapore	Designing Healthy Cities		have shown that a population's health is significantly shaped by			
			where and how we live, work, learn, and play – the social and urban			
			environments we live in, and the behaviours we adopt.			
			How can cities be planned and designed to promote healthy			
			behaviours and all-round health and wellbeing? What challenges			
			need to be overcome, especially in the context of disruptions such as			
Cities For All	C4All COVID-19 Inclusive &	Survey	This survey gathers insights on local responses to the COVID-19			Cities for All is a global campaign and compact on
Cities For All		Survey				
	Accessible Cities Short Survey		outbreak and their impact on the lives of persons with disabilities			inclusive and accessible cities
			and older persons. The survey is for local government			
			representatives, urban planners, persons with disabilities, civil			
CNN			society representatives, Disabled People Organizations (DPO)			
CNN	Our cities may never look the	Article	From Auckland to Bogota, urban planners are already adapting our	Oscar Holland		
	same again afther the		cities to lockdown. But will the changes last, and which more radical			
	pandemic		design proposals be it sewer monitors or "epidemic skyscrapers"			
			will shape the post-pandemic city?			
	Enabling Local	Webinar	In this webinar, UNCDF and UNDP will present some of their			UNCDF and UNDP
	Governments to Tackle the		experiences in assisting local governments at the frontlines of the			
	COVID-19 Response and		crises to respond to the demands placed by the pandemic as well as			
			to maintain core government functions. Besides concrete project			
	Recovery		examples from Senegal and Uganda, a special focus will also be put			
			on inclusion and gender in COVID-19 response and recovery to			
			discuss how local governments can ensure needs of all are addressed.			
	How Will the Coronavirus	News	The COVID-19 pandemic presents a threat, both to governance and			
	Reshape Democracy and		democracy. At the same time it may offer new opportunities. Against			
	Governance Globally?		this backdrop the researchers Frances Z. Brown, Saskia			
			Brechenmacher and Thomas Carothers from the Carnegie			
			Endowment for International Peace Center have conducted an			
			The state of the s	1	1	
			analysis to consider how the immediate political responses to COVID-			
			analysis to consider how the immediate political responses to COVID- 19 may reshape governance, democracy and government actions in			

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- Excel based
- 150 entries so far
- Needs further detailed relevance analysis and continuous updating
- Exchange with SV Urbanisation



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